| 1. Share an experience you had in dealing with a difficult person and how you handled the situation. |
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| 2. Tell me about the methods you use to find qualified job candidates. Share an experience in which one of these methods helped you find a great employee. |
| anose memous nespect you mile a great employee. |
| 3. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did you find most effective in finding the right person for the job? |
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| 4. What is the key to success when communicating with the public. |
| 5. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the candidate has open lines of communication.) |
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| 6. Tell me how you organize, plan, and prioritize your work. |
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| 7. Share an experience when you applied new technology or information in your job. How did it help your company? |
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| 8. Tell me about an experience in which you analyzed information and evaluated results to choose the best solution to a problem. |
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| 9. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and standards that were applicable to your area of responsibility? |
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| 10. Share an effective approach to working with a large amount of information/data. How has your approach affected your company? |
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| 11. Share an example of a time you had to gather information from multiple sources. How did you determine which information was relevant? |
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| 12. Please share an experience in which you presented to a group. What was the situation and how did it go? |
| 13. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the situation and outcome? |

| 14. Share an experience in which you solved a difficult employee relations issue. |
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| 15. Share an effective method you have used to inform job applicants of job details, e.g. responsibilities, |
| benefits, or conditions. |
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| 16. Describe your last experience preparing and maintaining employment records. |
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| 17. Provide an example of a time when you successfully organized a diverse group of people to accomplish a |
| task. |
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| 18. Share an example of when you went above and beyond the "call of duty". (Look for answers that show the candidate is dependable.) |
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| 19. Provide an example when your ethics were tested. |
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| 20. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.) |
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| 21. Describe a new-employee orientation you successfully conducted. What methods made you successful? |
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| 22. Name a time when your patience was tested. How did you keep your emotions in check? |
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| 23. Would you consider analyzing data or information a strength? How so? |
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| 24. Share a time when you willingly took on additional responsibilities or challenges. How did you |
| successfully meet all of the demands of these responsibilities? (Make sure the candidate is a self-starter and |
| can demonstrate some initiative.) |
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| 25. Provide an example when you were able to prevent a problem because you foresaw the reaction of another |
| person. |
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| 26. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change? |
| (Make sure the candidate is flexible.) |

| 27. Provide a time when you dealt calmly and effectively with a high-stress situation. |
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| 28. How do you balance cooperation with others and independent thinking? Share an example. (Try to |
| determine if the candidate has a cooperative attitude or is otherwise good-natured.) |
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| 29. Share an experience in which your attention to detail and thoroughness had an impact on your last |
| company. |
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| 30. Describe a recruitment strategy which you developed and implemented. What factors did you consider that |
| helped you develop a successful strategy? |
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| 31. Name a time when your advice to management led to an improvement in your company or otherwise |
| helped your employer. |
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| 32. Please share with me an example of how you helped coach or mentor someone. What improvements did |
| you see in the person's knowledge or skills? |
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| 33. Give me an example of when you thought outside of the box. How did it help your employer? |
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| 34. Provide an example of when you were persistent in the face of obstacles. |
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| 35. Tell me about your last experience securing temporary employees. |
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| 36. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was |
| the impact? |
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| 37. In your experience, what is the key to developing a good team? (Look for how they build mutual trust, |
| respect, and cooperation.) |
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| 38. Provide an experience in which your ability to actively find ways to help people improved your company |
| or your own work ethic. |
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| 20 Provide an experience in which you were sensitive to somene's needs or feelings. How did your |

| helpfulness affect your work environment? |
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| 40. Share an experience in which personal connections to coworkers or others helped you to be successful in |
| your work. (Make sure candidate works well with others.) |
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| 41. Tell me about a time when you developed your own way of doing things or were self-motivated to finish |
| an important task. |
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| 42. Share an example of when you established and accomplished a goal that was personally challenging. What helped you succeed? |
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| 43. Share an experience in which your participation in the organization, preparation, or implementation of a |
| recruiting or retention program helped your employer. |
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| 44. Tell me about a successful exit interview you conducted. What methods led to your success? |
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| 45. Tell me about the last time you monitored or reviewed information and detected a problem. How did you |
| respond? |
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| 46. What are some long-range objectives that you developed in your last job? What did you do to achieve |
| them? |
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| 47. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges and results? |
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| 48. Share an experience in which your ability to consider the costs or benefits of a potential action helped you |
| choose the most appropriate action. |
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| 49. Name a time when your creativity or alternative thinking solved a problem in your workplace. |
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| 50. Share an experience in which your willingness to lead or offer an opinion helped your company. |
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| 51. Share an experience in which you successfully coordinated with others. How about a coordination effort |
| that was not as successful? |

| 52. Describe an experience in which you identified the educational needs of your students and successfully developed a way to teach/train them. |
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| de veroped a way to teach aum anomi. |
| 53. What have you found to be the best way to monitor the performance of your work and/or the work of others? Share a time when you had to take corrective action. |
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| 54. Share an experience in which your understanding of a current or upcoming problem helped your company to respond to the problem. |
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| 55. Provide an example of when you set expectations and monitored the performance of subordinates. What guidance and direction did you find most effective? |
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| 56. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate, develop, and direct the worker(s)? |
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| 57. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation or improve an ongoing one. (Look for the candidate's ability to learn.) |
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| 58. What is the most challenging part of budgeting for you? |
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| 59. Provide a time when you were able to identify a complex problem, evaluate the options, and implement a solution. How did the solution benefit your employer? |
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| 60. Please share an experience in which you successfully taught a difficult principle or concept. How were you able to be successful? |
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| 61. Describe a time when you successfully persuaded another person to change his/her way of thinking or behavior. |
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| 62. Describe an experience in which your ability to work well with others and reconcile differences helped your company or employer. (Make sure the candidate knows how to negotiate.) |
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| 63. Tell me about your last experience reviewing and evaluating applicant qualifications and eligibility. |

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| 65. Share an experience in which you conducted research to evaluate and improve selection and/or testing |
| techniques. What improvements did you make? |
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| 66. Share an effective method you have used to ensure conformance to recruitment and selection criteria. |
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| 67. Tell me about your experience in scheduling and administering skill, intelligence, psychological, or drug tests for employees/applicants. |
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| 68. Share an effective method you have used to match applicants with job requirements. |
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| 69. Share an experience in which you successfully trained a co-worker on interviewing, performance |
| appraisals, counseling techniques, documentation, or something similar. |
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| 70. How do you keep a current knowledge of Equal Employment Opporunity and affirmative action guidelines |
| and laws? Provide an example in which this knowledge has helped you at work. |
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| 71. What is the state of the documents you maintain? What would you like to improve upon? |
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| 72. Share an experience in which you successfully explained a difficult human resources procedure or standard. Name an effective technique you used. |
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| 73. Tell me about your last experience interviewing applicants and hiring employees. |
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| 74. Share an experience in which conferring with management helped you develop and implement effective personnel procedures. |
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| 75. Provide an effective method you have used to conduct reference or background checks. |
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| 76. Describe the last reports you prepared. What is one thing you would like to improve in your reports? |
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| 77. Describe a time when you successfully provided personal assistance to a coworker or patron. |
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