1. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges and results?
2. Share a method you have found effective to ensure that programs are of appropriate quality and that resources are used effectively.
3. What is the most challenging part of budgeting for you?
4. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did you find most effective in finding the right person for the job?
5. Name a time when your advice to management led to an improvement in your company or otherwise helped your employer.
6. Please share with me an example of how you helped coach or mentor someone. What improvements did you see in the person's knowledge or skills?
7. Provide an example of when you set expectations and monitored the performance of subordinates. What guidance and direction did you find most effective?
8. Describe an experience in which you identified the educational needs of your students and successfully developed a way to teach/train them.
9. In your experience, what is the key to developing a good team? (Look for how they build mutual trust, respect, and cooperation.)
10. Provide an example of a time when you successfully organized a diverse group of people to accomplish a task.
11. What is the key to success when communicating with the public.
12. Describe a time when you successfully provided personal assistance to a coworker or patron.
13. Share an experience you had in dealing with a difficult person and how you handled the situation.

14. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the
candidate has open lines of communication.)
15. Tell me how you organize, plan, and prioritize your work.
16. What are some long-range objectives that you developed in your last job? What did you do to achieve
them?
17. Share an experience when you applied new technology or information in your job. How did it help your
company?
18. Give me an example of when you thought outside of the box. How did it help your employer?
19. Tell me about an experience in which you analyzed information and evaluated results to choose the best
solution to a problem.
20. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and
standards that were applicable to your area of responsibility?
21. Share an effective approach to working with a large amount of information/data. How has your approach
affected your company?
22. Tell me about the last time you monitored or reviewed information and detected a problem. How did you
respond?
23. Share an example of a time you had to gather information from multiple sources. How did you determine
which information was relevant?
24. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate,
develop, and direct the worker(s)?
25. Share an experience in which your ability to consider the costs or benefits of a potential action helped you
choose the most appropriate action.

26. Provide a time when you were able to identify a complex problem, evaluate the options, and implement a solution. How did the solution benefit your employer?
27. Provide an experience in which your ability to actively find ways to help people improved your company or your own work ethic.
28. Share an experience in which you successfully coordinated with others. How about a coordination effort that was not as successful?
29. Provide an example when you were able to prevent a problem because you foresaw the reaction of another person.
30. What have you found to be the best way to monitor the performance of your work and/or the work of others? Share a time when you had to take corrective action.
31. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was the impact?
32. Please share an experience in which you presented to a group. What was the situation and how did it go?
33. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.)
34. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the situation and outcome?
35. Share an experience in which your understanding of a current or upcoming problem helped your company to respond to the problem.
36. Provide an example when your ethics were tested.
37. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation or improve an ongoing one. (Look for the candidate's ability to learn.)

38. Please share an experience in which you successfully taught a difficult principle or concept. How were you able to be successful?
39. Share an example of when you went above and beyond the "call of duty". (Look for answers that show the candidate is dependable.)
40. Provide an experience in which you were sensitive to somone's needs or feelings. How did your helpfulness affect your work environment?
41. Would you consider analyzing data or information a strength? How so?
42. How do you balance cooperation with others and independent thinking? Share an example. (Try to determine if the candidate has a cooperative attitude or is otherwise good-natured.)
43. Provide a time when you dealt calmly and effectively with a high-stress situation.
44. Share an experience in which your willingness to lead or offer an opinion helped your company.
45. What is the key to a successful budget?
46. Tell me about a time when you developed your own way of doing things or were self-motivated to finish an important task.
47. Name a time when your patience was tested. How did you keep your emotions in check?
48. Share a time when you willingly took on additional responsibilities or challenges. How did you successfully meet all of the demands of these responsibilities? (Make sure the candidate is a self-starter and can demonstrate some initiative.)
49. Describe a time when you successfully persuaded another person to change his/her way of thinking or behavior.
50. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change? (Make sure the candidate is flexible.)

51. Share an experience in which you successfully provided difficult service to an individual.
52. Share an experience in which your attention to detail and thoroughness had an impact on your last
company.
53. Share an experience in which personal connections to coworkers or others helped you to be successful in
your work. (Make sure candidate works well with others.)
54. Provide an example of when you were persistent in the face of obstacles.
55. Share an example of when you established and accomplished a goal that was personally challenging. What
helped you succeed?
56. Share an experience in which your relationship with an organization in your community improved your
ability to meet community needs or ensured that services were not duplicated.
57. Tell me about the last time you recruited, interviewed, and hired a staff. What methods led to your
success?
58. Describe an experience in which your ability to work well with others and reconcile differences helped
your company or employer. (Make sure the candidate knows how to negotiate.)
59. Share your experience meeting objectives set by senior management. What is one technique that has
helped you succeed?
60. Share an experience in which you successfully directed a staff. What methods led to your success?
61. Name a time when your creativity or alternative thinking solved a problem in your workplace.
62. Describe the state of the records you maintain. What is one thing you would like to improve?
63. What is an effective method you have used to determine organizational policies?

64. Tell me about the last budget you planned and administered.
65. Share a method you have found effective in determining program directions and/or goals. Give an
example.
66. Share an experience in which you successfully implemented a training program. What techniques led to
your success?
67. Tell me about a time when your ability to analyze needs and product requirements helped you create an
effective design or make an informed decision to benefit your company.
68. Share an experience in which you accurately represented your organization in relations with another
organization.
69. Provide a time when you successfully consulted with staff to interpret a complicated regulation or policy.
70. Tell me about a time when spoke to a community group and successfully explained a purpose, program, or
policy of your agency. How about a time which was not as successful?
71. Describe the last activity related to public relations which you directed.
72. Share an experience in which you accurately determined impacts on your agency of proposed
governmental changes.
73. Share a time when you successfully used scientific rules or methods to solve a problem at work.