1. Provide an example of a time when you successfully organized a diverse group of people to accomplish a
task.
2. Share an effective method you have used to ensure that sales staff meet goals.
3. What is the most challenging part of budgeting for you?
4. Name a time when your advice to management led to an improvement in your company or otherwise helped your employer.
5. Please share with me an example of how you helped coach or mentor someone. What improvements did you see in the person's knowledge or skills?
6. Provide an example of when you set expectations and monitored the performance of subordinates. What guidance and direction did you find most effective?
7. Share an experience you had in dealing with a difficult person and how you handled the situation.
8. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the candidate has open lines of communication.)
9. Tell me how you organize, plan, and prioritize your work.
10. What are some long-range objectives that you developed in your last job? What did you do to achieve them?
11. Share an experience when you applied new technology or information in your job. How did it help your company?
12. Give me an example of when you thought outside of the box. How did it help your employer?
13. Tell me about an experience in which you analyzed information and evaluated results to choose the best solution to a problem.

14. Would you consider analyzing data or information a strength? How so?
15. Provide an example when you were able to prevent a problem because you foresaw the reaction of another
person.
16. What have you found to be the best way to monitor the performance of your work and/or the work of
others? Share a time when you had to take corrective action.
17. Please share an experience in which you presented to a group. What was the situation and how did it go?
18. In your experience, what is the key to developing a good team? (Look for how they build mutual trust,
respect, and cooperation.)
19. Please share an experience in which you successfully taught a difficult principle or concept. How were you
able to be successful?
20. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate,
develop, and direct the worker(s)?
21. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges
and results?
22. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was
the impact?
23. Share an experience in which you successfully coordinated with others. How about a coordination effort
that was not as successful?
24. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the
situation and outcome?
25. Provide an example when your ethics were tested.
26. Share an effective approach to working with a large amount of information/data. How has your approach

affected your company?
27. Describe a time when you successfully persuaded another person to change his/her way of thinking or behavior.
28. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.)
29. Share an example of a time you had to gather information from multiple sources. How did you determine which information was relevant?
30. Share an experience in which your ability to consider the costs or benefits of a potential action helped you choose the most appropriate action.
31. Describe an experience in which your ability to work well with others and reconcile differences helped your company or employer. (Make sure the candidate knows how to negotiate.)
32. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation or improve an ongoing one. (Look for the candidate's ability to learn.)
33. Share an experience in which your willingness to lead or offer an opinion helped your company.
34. Share a time when you willingly took on additional responsibilities or challenges. How did you
successfully meet all of the demands of these responsibilities? (Make sure the candidate is a self-starter and can demonstrate some initiative.)
35. Provide an experience in which you were sensitive to somone's needs or feelings. How did your helpfulness affect your work environment?
36. Tell me about a difficult customer complaint which you resolved.
37. Provide a time when you dealt calmly and effectively with a high-stress situation.
38. Provide a time when you were able to identify a complex problem, evaluate the options, and implement a solution. How did the solution benefit your employer?

39. Share an example of when you established and accomplished a goal that was personally challenging. What helped you succeed?
40. Provide an example of when you were persistent in the face of obstacles.
41. Describe an experience in which you successfully hired, trained, and evaluated personnel.
42. Share an experience in which your understanding of a current or upcoming problem helped your company to respond to the problem.
43. Name a time when your patience was tested. How did you keep your emotions in check?
44. Tell me about an effective pricing policy which you formulated.
45. Share an experience in which conferring with company officials helped you develop an effective method or procedure to increase sales, expand markets, and/or promote business.
46. Provide an experience in which you effectively directed and supervised employees. What methods made you successful?
47. Provide an experience in which your ability to actively find ways to help people improved your company or your own work ethic.
48. Share an example of when you went above and beyond the "call of duty". (Look for answers that show the candidate is dependable.)
49. Share an experience in which personal connections to coworkers or others helped you to be successful in
your work. (Make sure candidate works well with others.)
50. Provide an experience in which visiting retailers and sales representatives helped you to effectively promote a product or gather important information.
51. Share an experience in which your analysis of sales territories helped you to be more effective in your

work.
52. How do you balance cooperation with others and independent thinking? Share an example. (Try to
determine if the candidate has a cooperative attitude or is otherwise good-natured.)
53. Share an experience in which you successfully planned and prepared work schedules, assigning employees
to specific duties.
54. Tell me about a time when you developed your own way of doing things or were self-motivated to finish
an important task.
55. Share an experience in which you successfully coordinated sales promotion activities.
56. What is the state of your records pertaining to purchases, sales, and requisitions? Name one thing you
would like to improve.
57. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change?
(Make sure the candidate is flexible.)
58. Share an experience in which your attention to detail and thoroughness had an impact on your last
company.
59. Provide an experience in which coordinating work activities with other departments or exchanging product
information with others helped you to be more effective in your work.
60. Name a time when your creativity or alternative thinking solved a problem in your workplace.
61. Tell me about a rental or lease agreement you prepared which you were happy with. How about one you
were unhappy with?
62. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did
you find most effective in finding the right person for the job?
63. Describe your experience doing inventory and reordering stock.

64. Share an experience in which you prepared reports for management and budget departments.
65. Provide an experience in which you examined products for resale or storage to determine product
condition.
66. What is the key to a successful budget?
67. Describe an experience in which you identified the educational needs of your students and successfully
developed a way to teach/train them.
68. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and
standards that were applicable to your area of responsibility?