1. Give me an example of when you thought outside of the box. How did it help your employer?
2. Share an effective method you have used to help companies determine their position in the marketplace.
3. Name a time when your advice to management led to an improvement in your company or otherwise helped your employer.
4. Share an experience you had in dealing with a difficult person and how you handled the situation.
5. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the candidate has open lines of communication.)
6. Tell me how you organize, plan, and prioritize your work.
7. What are some long-range objectives that you developed in your last job? What did you do to achieve them?
8. Share an experience when you applied new technology or information in your job. How did it help your company?
9. Tell me about an experience in which you analyzed information and evaluated results to choose the best solution to a problem.
10. Would you consider analyzing data or information a strength? How so?
11. Share an effective approach to working with a large amount of information/data. How has your approach affected your company?
12. Share an example of a time you had to gather information from multiple sources. How did you determine which information was relevant?
13. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the situation and outcome?

14. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.)
15. Provide an example when your ethics were tested.
16. Share an experience in which your ability to consider the costs or benefits of a potential action helped you
choose the most appropriate action.
17. What state are your reports in? What is one thing you would like to improve?
18. Share an experience in which your attention to detail and thoroughness had an impact on your last
company.
19. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was
the impact?
20. Please share an experience in which you presented to a group. What was the situation and how did it go?
21. Share a time when you willingly took on additional responsibilities or challenges. How did you
successfully meet all of the demands of these responsibilities? (Make sure the candidate is a self-starter and
can demonstrate some initiative.)
22. Provide a time when you were able to identify a complex problem, evaluate the options, and implement a
solution. How did the solution benefit your employer?
23. Share an example of when you went above and beyond the "call of duty". (Look for answers that show the
candidate is dependable.)
24. How do you balance cooperation with others and independent thinking? Share an example. (Try to
determine if the candidate has a cooperative attitude or is otherwise good-natured.)
25. Provide an example of when you were persistent in the face of obstacles.
26. Share an example of when you established and accomplished a goal that was personally challenging. What
helped you succeed?

27. Provide an experience in which your analysis of a competitor's prices and methods benefited your company.
28. Describe the methods you use to accurately identify potential markets and factors affecting product demand.
29. Tell me about a time when you developed your own way of doing things or were self-motivated to finish an important task.
30. Provide a time when you dealt calmly and effectively with a high-stress situation.
31. What methods do you use to collect data? Provide an experience.
32. How do you monitor industry statistics and follow trends?
33. Share an effective method you have used to assess customer and employee satisfaction.
34. Share an experience in which your understanding of a current or upcoming problem helped your company to respond to the problem.
35. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change? (Make sure the candidate is flexible.)
36. Tell me about the last time you monitored or reviewed information and detected a problem. How did you respond?
37. Name a time when your patience was tested. How did you keep your emotions in check?
38. How do you determine the effectiveness of marketing, advertising, and communications programs and strategies? Provide an experience.
39. What have you found to be the best way to monitor the performance of your work and/or the work of others? Share a time when you had to take corrective action

40. Name a time when your creativity or alternative thinking solved a problem in your workplace.
41. Share an experience in which your willingness to lead or offer an opinion helped your company.
42. Share an experience in which you accurately forecasted a marketing or sales trend. What methods led to
your success?
43. Provide a time when your proposal concerning promotion, distribution, design, and/or pricing of a product
brought about good results for your company.
44. Please share with me an example of how you helped coach or mentor someone. What improvements did
you see in the person's knowledge or skills?
45. Describe a procedure you developed which helped identify advertising needs.
46. How do you research consumer opinioins and marketing strategies? Provide an experience in which you
were successful.
47. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and
standards that were applicable to your area of responsibility?
48. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges
and results?
49. Share an experience in which you successfully coordinated with others. How about a coordination effort
that was not as successful?
50. Provide an example when you were able to prevent a problem because you foresaw the reaction of another
person.
51. Provide an example of when you set expectations and monitored the performance of subordinates. What
guidance and direction did you find most effective?

52. Describe an experience in which you identified the educational needs of your students and successfully
developed a way to teach/train them.
53. In your experience, what is the key to developing a good team? (Look for how they build mutual trust,
respect, and cooperation.)
54. Tell me about a time when your ability to analyze needs and product requirements helped you create an
effective design or make an informed decision to benefit your company.
55. Describe a time when you successfully persuaded another person to change his/her way of thinking or
behavior.
56. Provide an experience in which you were sensitive to somone's needs or feelings. How did your
helpfulness affect your work environment?
57. Provide an example of a time when you successfully organized a diverse group of people to accomplish a
task.
58. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate,
develop, and direct the worker(s)?
59. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation
or improve an ongoing one. (Look for the candidate's ability to learn.)
60. Share an experience in which personal connections to coworkers or others helped you to be successful in
your work. (Make sure candidate works well with others.)
61. Please share an experience in which you successfully taught a difficult principle or concept. How were you
able to be successful?
62. What is the most challenging part of budgeting for you?
63. Provide an experience in which your ability to actively find ways to help people improved your company
or your own work ethic.

64. Describe an experience in which your ability to work well with others and reconcile differences helped
your company or employer. (Make sure the candidate knows how to negotiate.)